

Your Name
Address
Phone with hyphens only
Email address that will work for 6 months

Skip a line

← Date

Skip a line

Employer Name
Title Capitalized
Company Name
Address

Skip a line

```
!"#$%&'!"'
*+,-#.##""&/'01'
!2&$#.3$"405'67',*++8'
9,,;,:<=,,'
>"#$%&1>(")?@)A1"0@'
```

6B&CD'* ,5'E, *9

```
6&1'F"#GBA$#"HB&0I"
J$&"C(%&%3'-#.##""&$.'
HBIKB&0'LI4"&M#C1
=<,'/%%">")4('H$.DKBI
N%4CD">("5'OL',9==;
```

J"B&'6&1'HB&0I"

```
M'BA'K&$($#.('B224I'(D%2%>$($%#%'3"#.##""&$.##"B('I% @&'3BC$4$(I'$#
N%4CD">("5'OL1'LD$>'2%>$($%#D$.D4$.D(>B44'63'(D"Q@B4$("$>'(DB('M'DB)||R""#4%$S$#.'#
3%&$#B#'$#("&#>D$25'>@B#D$%#0">$.#5'B#B4I>$>5'B#0'(">($#.%'3'A"CDB#$CB4'
"Q@$#(1"LD"2%>2"C('%"K%&S$#.K$(D'B'0">$.#.#.$#""&$.'.("BA'$#B'
2&%3">>$%#B4'>"((#.5'KD$4"2&%0@C$#.A"B#$.3@4'&">B&CD'B#0'2&%0@C(>$>"TC$(#.(
%'AI'$#("&">(>B>B'A"CDB#$CB4"#.##""&$.'.>(@0"#{(1'
```

```
M'R"4$")"(DB('M'BA'B#$0"B4'CB#0$0B("3%&'(D$>'2%>$($%#K$(D'HBIKB&0'LI4"&1'7>'B'
>"#$%&'A"CDB#$CB4"#.##""&$.'.>(@0"#"('B('UO65'M'DB)"DB0'(D"%22%&(@#$(I('%K%&S'
%#%"@A"&%@>'0">$.#2&%G"C(>'(DB('&"Q@$&"0'K%&S$#.33$C$#(4I'B#0'2&%3">>$%#B44I'
$#("BA>('%"&C%A">2"C$3$C'CDB44"#">%&$##%)B(")>%4@($%#>'3%&B'.")#2&%R4"A1'
M'DB)"%3("#D"40'4"B0"&>D$2'&%4">'BA%#.('D">".&%@2>'RI'2$%""&$.'.K%&S"33%&(>5'
```

Position NOT capitalized

Expresses interest
and excitement

EXAMPLE #1

City of Burlington Department of Public Works Hiring Team

EXAMPLE #2

```
"#$%&'!"()
*++!,$-$$(!./(0!
1#'2%$-3&$4!5('6&$3!+78+9!
*++:7++:7;;;!!
<#$%&'0<())=-6>%20?&6!!
```

@>'?A!BC4!*+B7!

D>FH>'E!IF2('4!J\$?0!!
89+!K&&L(/(23!D%-AH>F!
M&2?A(L3('4!5!+788N!

To Whom This May ConcernO!

J!>6!H'%3%\$-!3&!>PP2F!)&'!3A(!(\$-%\$(('%\$-!%\$3('!P&L%3%&\$!2%L3(E!3A'&#-A!3A(!
5('6&\$3!RQ5@S!M&22(-(!&)!,%-\$(('%-!>\$E!@>3A(6>3%?>2!T?%(\$?(UL!J\$3('LA%P
@>F4!J!3&#'(E!F&#!%6P'(LL%/(!)>?%2%3%(L!>\$E!%\$3('%/H(E!)&!>!L%6%2>!%\$3('
L3#E(\$3!P#'L#%\$-!>!E(-'(!%\$!6(?A>\$%?>2!(\$-%\$(('%\$-4!J!>6!L3%22!%\$3('L3(E!%\$!3

!"#\$%&'!"'
*+,-#.##""&/'01'
!2&\$#.3\$"40576,*++8'
9,,,: ;,:<=,,,'
>"#\$%&1>(")?@)A1"0@'

6B&CD'* ,5'E, *9

6&1'F"#GBA\$#"HB&0I"
J\$&"C(%&%3'-#.##""&\$#.'
HBIKB&0'LI4"&M#C1
=<,'/%%>)"4('H\$.DKBI
N%4CD">("5'OL',9==;

J"B&'6&1'HB&0IP'

M'BA'K&\$(\$#.('2241'3%&D'"2%>\$(\$%#'%3"#.##""&\$#.'\$#("&#B(' f , TM f " + > Ž ≠ "\$#'
N%4CD">("5'OL1'LD\$>2%>\$(\$%#D\$.D4\$.D(>B44'%3'(D"Q@B4\$("\$>(DB('M'DB)"R""#4%\$S\$#.'
3%&\$#B#'\$#("&#>D\$25'>@CD'B>DB#0>%#0">\$.#5'B#B4I>\$>5'B#0'(">(\$#.%'3'A"CDB#\$CB4'
"Q@\$2A"#"1'LD"2&%>2"C('%3'K%&S\$#.K\$(D'B'0">\$.#"#.##""&\$#.('BA'\$#B'
2&%3">>\$%#B4'>"((#.5'KD\$4"2&%0@C\$#.A"B#\$#.3@4'>"B&CD'B#0'2&%0@C(>\$>"TC\$(#. '
(%'AI'\$#("&">(>B>B'A"CDB#\$CB4"#.##""&\$#.>(@0#(1'

M'R"4\$")"(DB('M'BA'B#\$0"B4'CB#0\$0B("3%&'(D\$>2%>\$(\$%#K\$(D'HBIKB&0'LI4"&1'7>B'
>#"%.&A"CDB#\$CB4"#.##""&\$#.>(@0#('B('UO65'M'DB)"DB0'(D%"22%&(@#\$(I(%'K%&S'
%#%#@A"&%@>0">\$.#2&%G"C(>('DB('&"Q@\$&"0'K%&S\$#.33\$C\$#"4I'B#0'2&%3">>\$%#B4I'
\$#("BA>(%'%)&C%A">2"C\$3\$C'CDB44"#">%&\$##%)B(")>%4@(\$%#>'3%&B'.")#2&%R4"A1'
M'DB)"%3("#D"40'4"B0"&>D\$2'&%4">'BA%#.('D">".&%@2>'RI'2\$%#"&\$#.K%&S"33%&(>5'
C%AA@#\$CB(\$#.'\$#3%&AB(\$%#R"(K""#(D"C4\$#"B#0'(D"("BA5'%&.B#\$V\$#.&%@2'
A""(\$#.>5'B#0"#">@&\$#.('DB('B>S'K"&"(%'R"C%A24"("0%#(\$A"1'M'DB)"#4>%>2"
(K%'>"A">("amp;>B>B'("BCD\$#.B>>\$>(B#(\$#CDB&."%3'("BCD\$#.3\$@9'#">D%K'
(%'@>"!%4\$0W%&SN%&J>%3(KB&"1'M'KB>\$\$'CDB&."%3'DB#0\$#.%'@('B>>\$.#A#"(>5'
.B0\$#.B>>\$.#A#"(>5'B>>\$>(\$#.>(@0#(>5'B#0'B0A\$#\$>("amp;&\$#.(')>(\$#B'C%A2@('amp;4BR'
>"(\$#.